The Engine / Ecosystem

Built Environment Stewardship Flow

Prioritize Change

Execute Change

Feedback Loops

Product of Change

Product of Stewardship
The “Stack” of Enabling Capabilities Supporting Product Delivery

- Technology Management
- Funnel/Pipeline Dev and Mgmt
- Financial Management
- Data Stewardship
- Internal Project Delivery Coordination
- Business Analysis
- People Management
- Change flow
- Stewardship flow
- Product of Scope
- Product of Stewardship
Capital Planning and Development - Business Outcomes and Capabilities - 3/28

UW business outcomes that CPD supports

- Student Experience
  - Provide quality student housing
  - Improve learning environments
  - Accommodate areas of growth

- Innovation Mindset
  - Combine UW investments with private development to attract research partners

- Public as a Philosophy
  - Attach development of open spaces to major projects and private development

- Transforming Administration
  - Increase flexibility
  - Renew infrastructure
  - Leverage new and existing funding sources

Strategic Capabilities (what we deliver to our Campus and Community)

- Built Environment Long-Term Planning
- Capital/Space Portfolio Management
- Built Environment Information Management

Partner & Relationship Mgt (Communications, Expectation Setting, Multidisciplinary Analysis)

Core Capabilities - Property Stewardship

- Evolve Guidance and Policy
- Interpret Guidelines for Specific Cases
- Asset Positioning
- Proactive Tenant Needs Forecasting
- Customer Relationship Management
- Rent Allocation & Opex Management
- Contract Standard Development

Core Capabilities - Built Environment Change Management

- Business Opportunity Development
- Proactive growth Analysis
- Space Standards development
- Buy/lease Analysis and Balancing
- Needs Assessments (financial, mission, customer)
- Business Case Development
- Prioritization and Initiation

Funnel / Pipeline Portfolio Management and Governance

Allocate

Project Delivery execution (Design, Construct, Acquire Lease, Renovate etc)

Feasibility, Forecasting, Capacity, Allocations Analysis

Enabling Capabilities (what we do to enable ourselves and support delivery)

- Business Analysts
- Data Stewardship
- Technology Management
- HR Management
- Financial Management (inc metro tract)
- Project Coordination
CPD Organizational Development

Questions we need to address (and own):

1. What should we be doing?  - What should we not be doing?
2. What functions enable the doing?  - What is missing and what is not needed?
3. What skills, experience, resources do we need for missing functions?
4. How should we change the org to address this?